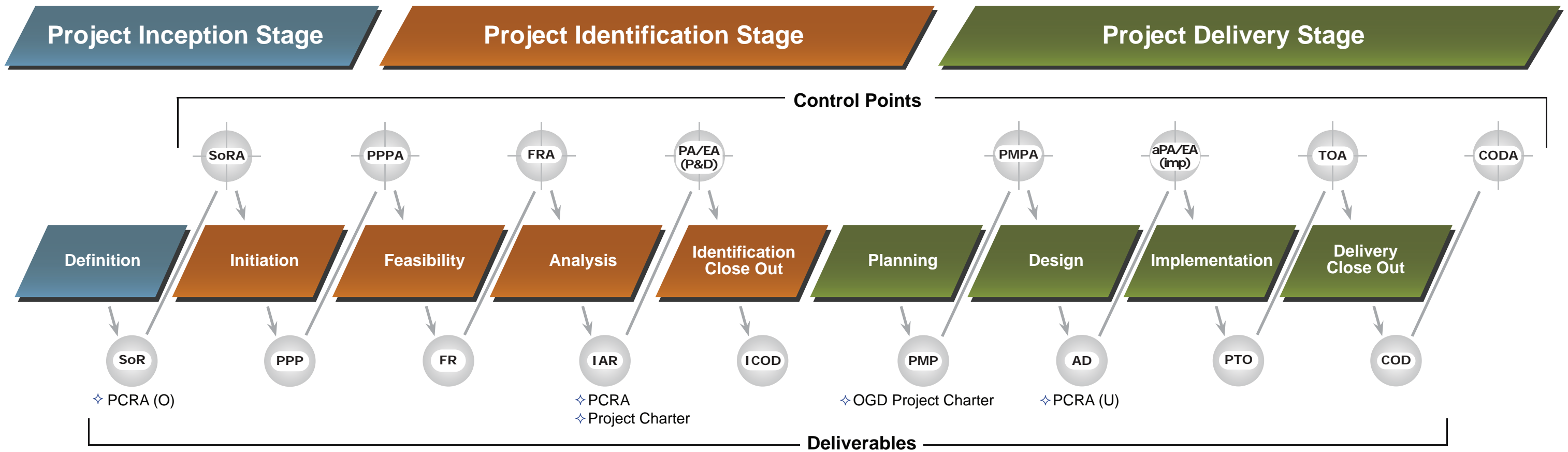


# National Project Management System (NPMS)

## Real Property Projects



### INCEPTION STAGE CONTROL POINT

SoRA: Statement of Requirements Approval

### INCEPTION STAGE DELIVERABLES

SoR: Statement of Requirements  
PCRA (O): Project Complexity and Risk Assessment (Optional)

### IDENTIFICATION STAGE CONTROL POINTS

PPPA: Preliminary Project Plan Approval  
FRA: Feasibility Report Approval  
PA / EA  
(P&D): Project Approval / Expenditure Authority (planning and design)

### IDENTIFICATION STAGE DELIVERABLES

PPP: Preliminary Project Plan  
FR: Feasibility Report  
IAR: Investment Analysis Report  
PCRA: Project Complexity and Risk Assessment  
Project Charter  
ICOD: Identification Close Out Document

### DELIVERY STAGE CONTROL POINTS

PMPA: Project Management Plan Approval  
aPA / EA  
(imp): amended Project Approval (if required)/ Expenditure Authority (implementation)  
TOA: Turn-Over Approval  
CODA: Close Out Document Approval

### DELIVERY STAGE DELIVERABLES

PMP: Project Management Plan  
OGD Project Charter: Other Government Departments Project Charter  
AD: Approval Document  
PCRA (U): Project Complexity and Risk Assessment (Updated)  
PTO: Product Turn-over  
COD: Close Out Document